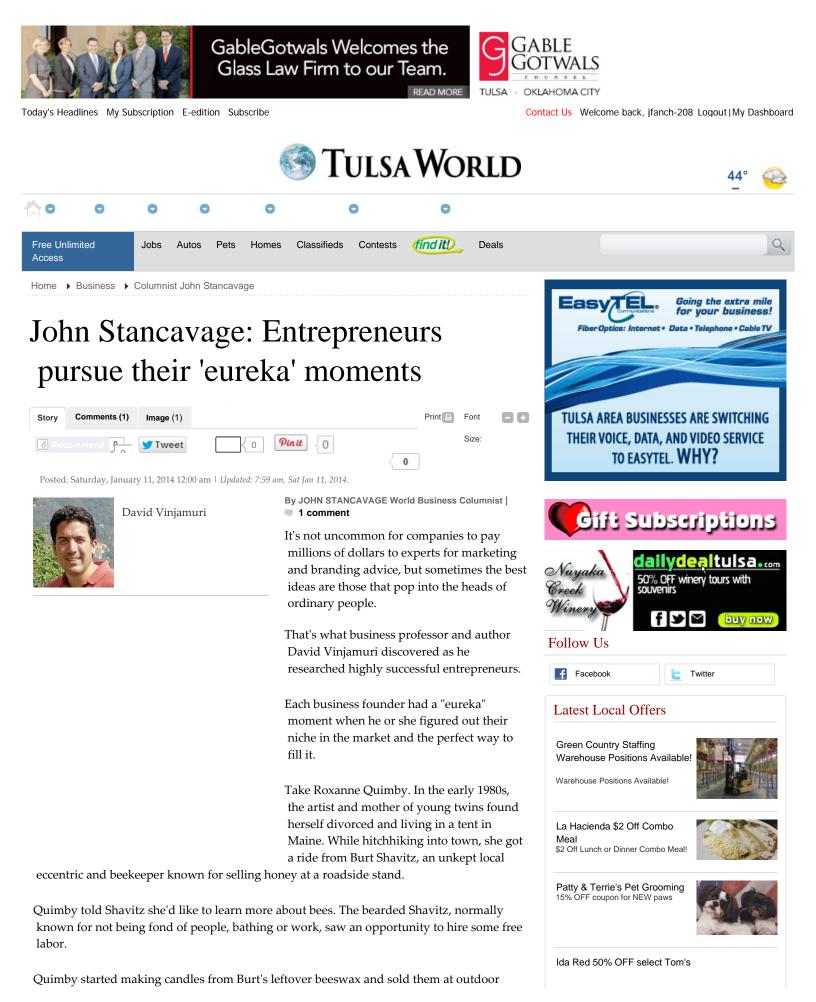
John Stancavage: Entrepreneurs pursue their 'eureka' moments - Tulsa World: Columnist John Stancavage



markets. Later, while reading a 19th-century farmer's journal, she found a recipe for beeswax lip balm. Applying her artistic talent, she developed packaging for the products that was attractive and stressed the bee storyline.

At the time, her concept of a healthy, Earth-friendly line of personal care products was unique in the market. It grew steadily from \$20,000 in sales the first year to a \$500 million annual business that was acquired by Clorox in 2007.

"What was amazing," Vinjamuri said, "was that she did all of this without a credit card or any bank line of credit."

Vinjamuri recounted the story during a speech Friday at the Hardesty Regional Library. The New York-based author's visit was sponsored by the library and the Tulsa Regional Chamber.

Quimby is one of eight business owners detailed in Vinjamuri's best-selling book, "Accidental Branding." The name came from the fact that these entrepreneurs didn't have any formal branding training, yet still developed winning strategies.

Vinjamuri first heard about Quimby from a student while teaching branding at New York University. The professor had his own epiphany and decided to search for more self-taught branding success stories for a book.

In doing so, he discovered there was more to catalog pioneer John Peterman than the caricature depicted on the television show "Seinfeld." The real Peterman was a traveling salesman who liked to take side trips to shop for unusual items.

"In a little store in Jackson Hole, he found a coat that he really liked," Vinjamuri said. "Everywhere he wore that coat, people would comment on it."

So the enterprising Peterman decided to try to sell them himself.

His first effort yielded only three sales. He pressed on, though, with a small ad in the New Yorker magazine that featured a drawing of the coat. Sales picked up.

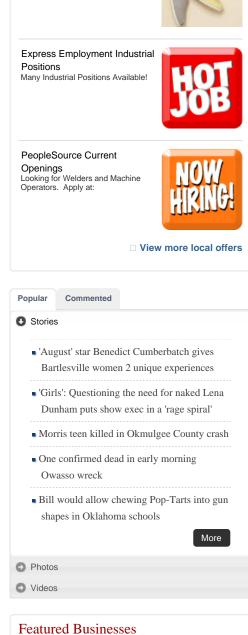
Peterman then had his "a-ha" experience and decided to start a catalog featuring similar rare finds.

"The accepted rules for catalogs then were that you used color pictures of the items, you made the descriptions short and you placed four or five products on a page." Vinjamuri said. "Peterman broke all those rules. He put one item on a page, he used a drawing, not a photo, and the text was a long story."

The J. Peterman catalog became a roaring success. The irony was that the brand actually suffered somewhat after the "Seinfeld" exposure, because one of the things regular customers liked about the catalog was that it was little-known.

A third entrepreneur managed to capitalize on mainstream exposure, however. "Mother" Gert Boyle rescued a clothing firm founded by her parents, Columbia Sportswear, from the brink of bankruptcy.

When her father died of a heart attack in 1970, Gert and her son, Tim Boyle, took over Columbia. At the time, the company's advertising tagline for its durable, weather-resistant line was the staid "We don't just design it. We engineer it."



Select Tom's Shoes 50% OFF



Gert, however, wanted to personalize the brand. The idea was hatched to film a series of commercials portraying her as a tough-as-nails leader who didn't mind putting her son though all sorts of unpleasant experiences testing the company's products.

The ads were a hit and propelled Columbia back to profitability. Today, the company does \$1.7 billion in annual sales. Gert, now 89, reportedly still goes to the office every day and answers her own phone.

Other entrepreneurs highlighted in Vinjamuri's book include Craig Newmark, founder of the online classified site craigslist.org; Gary Erickson, inventor of the Clif Bar; Myriam Zaoui and Eric Malka, founders of The Art of Shaving stores; and Julie Aigner-Clark, founder of Baby Einstein.

Along with coming up with a great idea, each company founder in "Accidental Branding" shared another key attribute: They refused to give up.

"Everyone has these 'eureka' moments," Vinjamuri said. "These entrepreneurs pursued theirs, though, and they followed through. You have to be naturally persistent."

#### Keys to success for entrepreneurs

1. Solve your own problem. Developing a product or service based on your own frustration will give you passion.

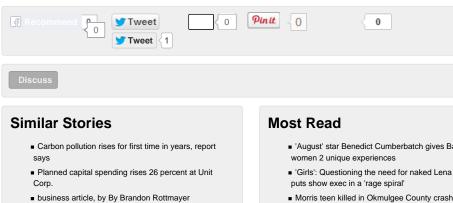
2. Pick a fight. Don't be afraid to challenge a large, established corporation. Apple did that with IBM and, later, Microsoft.

3. Build a myth. The real Burt Shavitz of Burt's Bees may be a more prickly character than what's portrayed by the company, but the myth helps sell products.

4. Avoid diluting your brand. Remember the "New Coke" debacle?

5. Be faithful. Don't forget what attracted customers in the first place.

Source: David Vinjamuri



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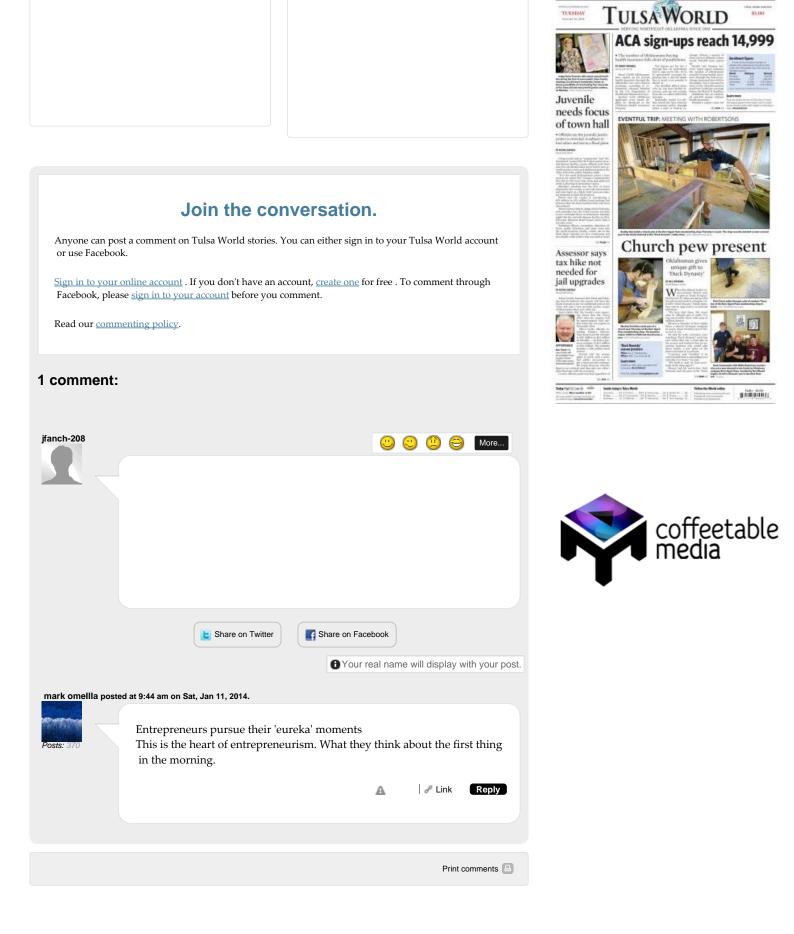
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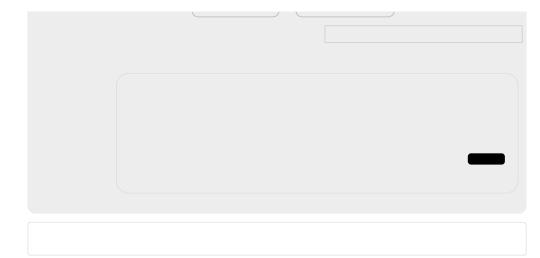
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